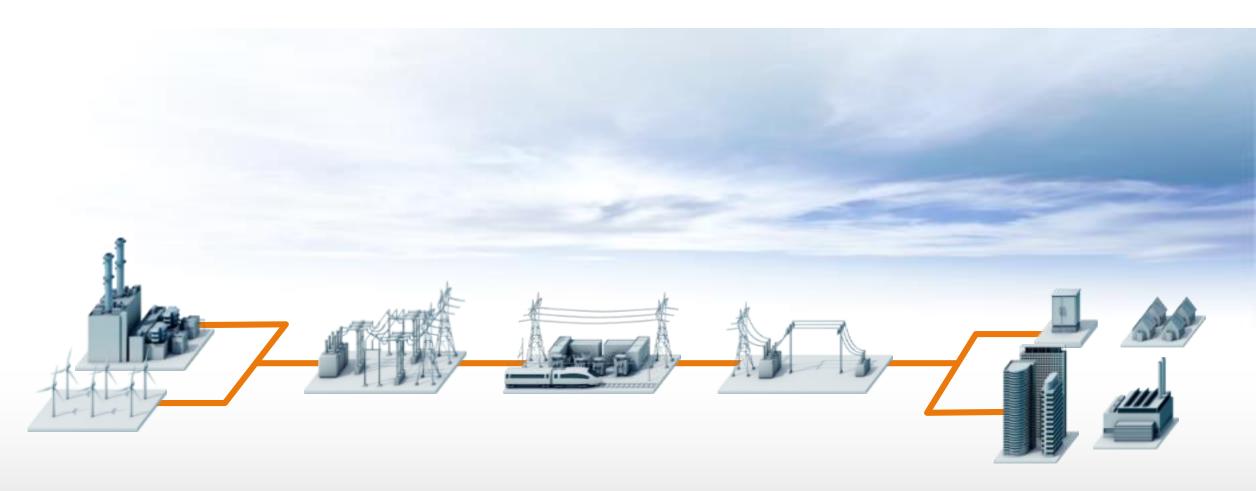


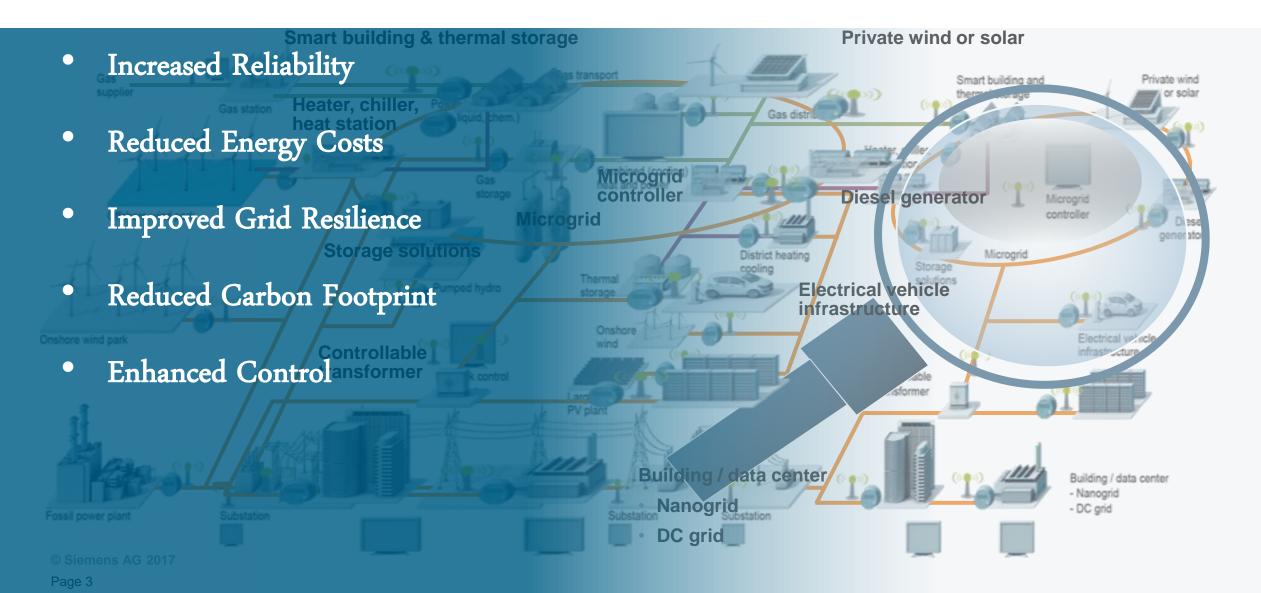
## From centralized, unidirectional grid ...





## ... to distributed energy and bidirectional energy balancing





## Distributed energy systems market





Shift in fuel mix



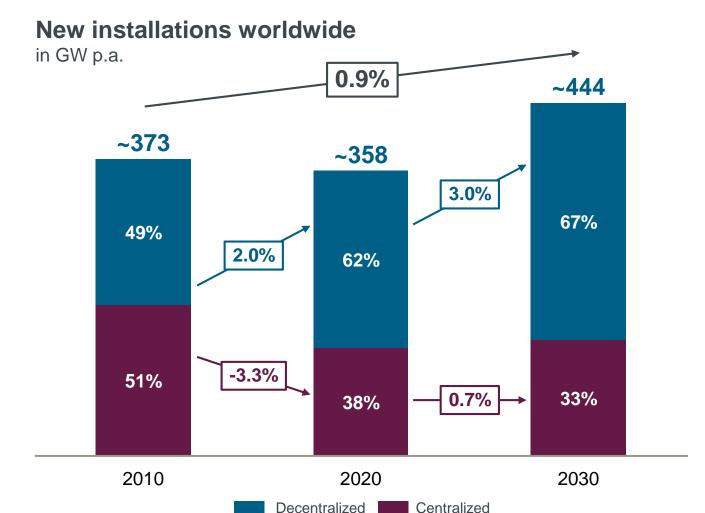
Competitiveness of new technologies



Favorable regulation

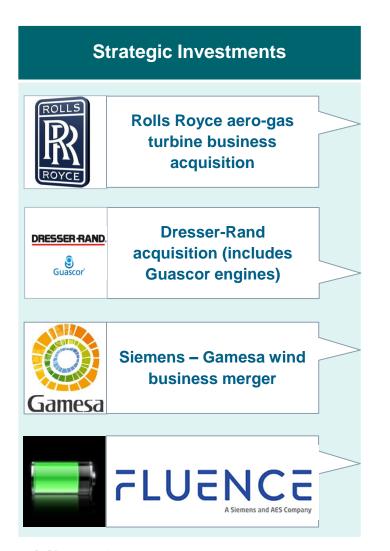


Capacity build-out: Renewables overtaking fossil



## Siemens Solutions to Meet the Evolving Needs of the Distributed Energy Market









Innovative financing and ownership solutions to solve Customer challenges



- Turnkey Project Delivery
- Design, Build, Own, Operate, Maintain (DBOOM)
- Solar PPA
- Energy Efficiency Services
   Agreement (Conserv<sup>TM</sup>)
- Performance Contracting
- Proven Outcomes
- Digital Remote Services