## EWEB On-Bill Financing Program

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Eugene Water & Electric Board



### Eugene Water & Electric Board (EWEB)





# Why would a utility want to loan money to customers?

It's too risky to loan ratepayer money, isn't it?

• In 1989 asked customers why they weren't installing efficiency measures

Answer: Didn't have access to low cost money for out of pocket costs



## What do you need to get started?

- A pot of money to loan
- Trust from Finance Department and Board
- A loan offering
- Requirements for qualifying applicants
- A way to get the money back—"refill the pot of money"
- Security for the loan (based on credit worthiness & all loans over \$5,000)



## The pot of money

Self-fund or outsource to financial institution?

- Decided to self-fund
- Initial request meager ~ \$350,000
- Over time built pool to ~ \$3 million
- Morphed into revolving fund, so no longer need to put funds into pool



## Trust from Finance and Board

### Skeptics ruled at first

- 1990 1991 pilot to test customer interest
- 1992 1995 limited residential program assumed 2% default going in
  - · Default rate was far lower than assumed
  - Program helped move customers to action
- 1995, full approval and expansion to business customers and residential multifamily



## The loan offering

#### Residential

- Zero interest loan(s) up to \$20,000
  - Aggregate per customer programs have max loan amounts
- Four Five year payback term on bill
  - Customer may request shorter term prior to loan contracts being prepared

#### **Business**

- Interest bearing loan, currently at 4% no fixed cap
- Five year payback term on bill



# Requirements for qualifying applicants

- Approval process includes:
  - Confirmation of ownership
  - EWEB payment history
  - Credit check (TransUnion)



 Loans over \$50,000 require approval by internal credit committee





## How we get the money back

- Set up through CIS to appear as a charge on customer bill
- Pre-payment is allowed
- Partial payments spread evenly across all items on bill – can't skip loan payment
- Payments programmed in CIS to credit the loan account and replenish the pool





Eugene Water & Electric Board

500 East 4th Ave PO Box 10148 Eugene OR 97440

Main Office & Customer Service:

(541) 685-7000 www.eweb.org Service at:

Billing Date FEB 22, 12

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Account Number Previous Balance \$376.44 Payments Made \$376.44 Balance Forward \$0.00

Current Charges \$341.09 Amount Due \$341.09 Payment Due MAR 08, 2012

Current Charge Summary

Current Charges	\$341.09
City of Eugene Stormwater	\$10.89
City of Eugene Wastewater	\$29.18
Additional Services	\$116.67
Water	\$18.04
Electric	\$166.31

**Electric Detail** 

	Days	Avg Temp F	Usage in KWH	Avg. KWH/day	Avg. Cost \$/day
This Month	29	42	1817	62	5.73
Last Month	33	39	2236	67	6.23
Last Year	29	42	2429	83	7.23

Meter # 47700 01/18/2012 to 02/16/2012 Read 55449

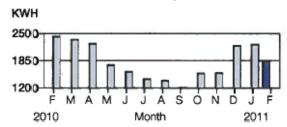
	Usage	x	Rate	=	Charge
Cost Of Basic Service		, Ti			\$9.00
Delivery Charge	1817		0.0288	700	\$52.46
Energy Charge: Winter	800		0.0483	400	\$38.67
	1017		0.0650	700	\$66.18

Total \$166.31

#### Timely tips & info

What would you do with an extra \$70? Replace the five most used light fixtures or incandescent lamps in your home with ENERGY STAR? qualified models and save up to \$70 a year in electricity costs. Visit eweb.org/saveenergy/home/lighting for details.

Electric Usage





#### Eugene Water & Electric Board

Account Number:

Remit to address: PO Box 8990, Vancouver, WA 98668-8990

#### Water Detail

	Days	Usage KGAL	Avg Cost. \$/day
This Month	29	4	0.62
Last Month	33	3	0.52
Last Year	29	3	0.55

Meter # 22302 01/18/2012 to 02/16/2012

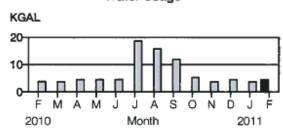
Read 736

Cost Of Basic Service	THE MAIN		\$12.30
Water-Residential-Inside City	4.488	1.2800000	\$5.74

Total \$18.04

#### Water Usage

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#### Additional Services

Heat Pump Loan

\$116.67



#### City of Eugene Charges

For wastewater and stormwater questions call (541) 682-4900 Please go to www.eugene-or.gov and click on Services

Wastewater Detail

service from 01/18/2012 to 02/16/2012

Cost Of Basic Service	\$10.90
4.488 KGAL @ \$4.072	\$18.28
Total	\$29.18

EWEB is appointed by the City Charter to collect and remit to the City of Eugene all charges for wastewater and stormwater services.

#### Stormwater Detail

City Of Eugene Stormwater Service

\$10.89



## Security

- Loans over \$5,000 require security mechanism
  - UCC-1A lien or
  - Memorandum of Agreement through County
- May require automatic bank draft or recurring credit card if credit issues
- LLCs and partnerships require members or partners to sign Personal Guarantees



## Our current EMS loan offerings?

#### Residential

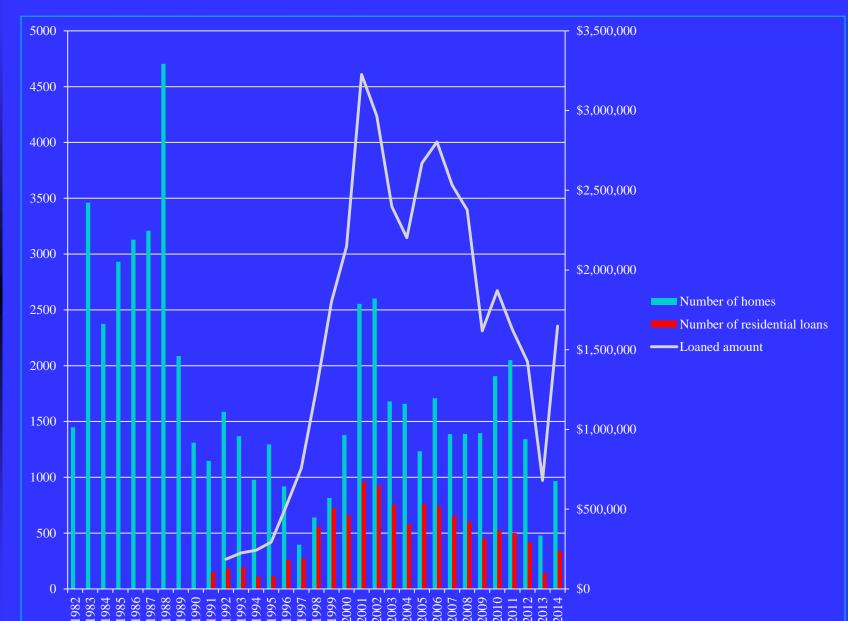
 Insulation, windows, ductless heat pumps, ducted heat pumps

#### **Commercial**

Out of pocket expenses for custom projects

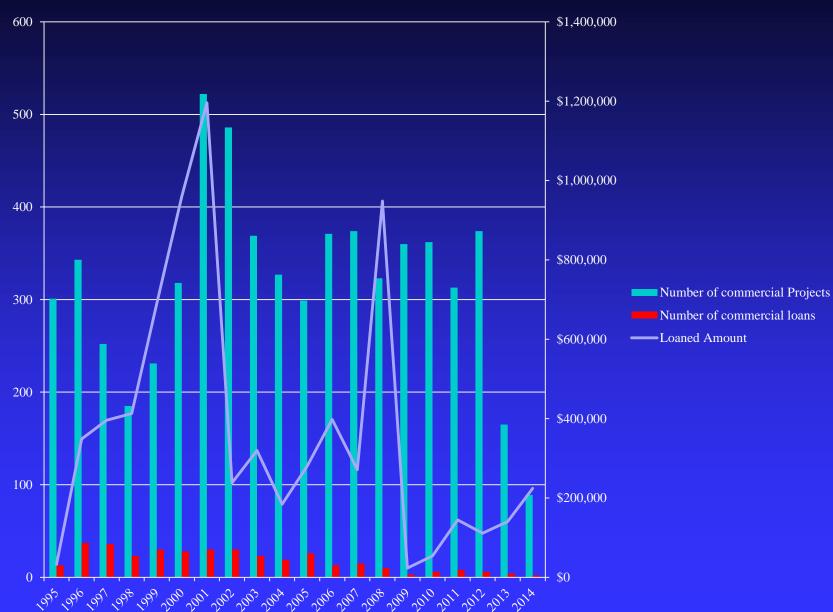


## Residential loans





## Commercial loans





## Cost of the loan program

- Labor for loan administration
- County recording fees and credit checks
- Estimated cost approximately \$100,000 per year (~ 0.5%)
- Charge \$50 loan origination fee to help cover EWEB's administrative costs

## How risky was it?

Despite fairly liberal credit terms, overall default rate since 1990 has been

under 0.50%!

Why?

- The power of power—no pay, no power!
- Partial payments of bills are proportioned across all items



## Other considerations....

It's not all rainbows and unicorns...



- Refinance limitations
- Subordination restrictions
- Move out concerns loan is due & payable
- Red Flag implications
- Divorce / customer issues complicating loan

### Additional Loans

Septic sy	ystem (	(Repair or replacement)	5	\$38,027
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- Steam Transition 24 \$3,335,658
- Business Growth5 \$713,744
  - & Retention (Economic Development)
- Human Resources Repay 1 \$3,800
- Electric VehicleInfrastructure

### Successful?

- 11,692 loans provided to customers
- \$47.4 million loaned
- 35% of residential and 6% of commercial projects used EWEB loans
- Under 0.50% default rate

## Questions?



#### From left to right:

- Kathy Grey, Residential Energy Management Program Supervisor
- Mark Freeman, Energy Management & Customer Services Manager
- Misty Fisher, Loan Administrator
- Dan Morehouse, Commercial & Industrial Energy Management Program Supervisor