Energy Efficiency Jobs & Policy Needs

Economic Impacts of Energy Efficiency Policies and Investments2011

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Schneider Electric – the global specialist in energy management

21 billion € sales (last twelve months)

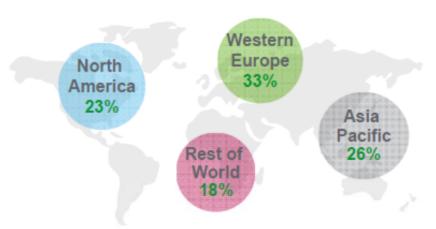
38% of sales in new economies (last twelve months)

120 000+ people in 100+ countries

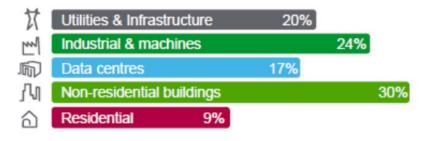
4-5%

of sales devoted to R&D

Balanced geographies - H1 2011sales



Diversified end markets - FY 2010 sales1



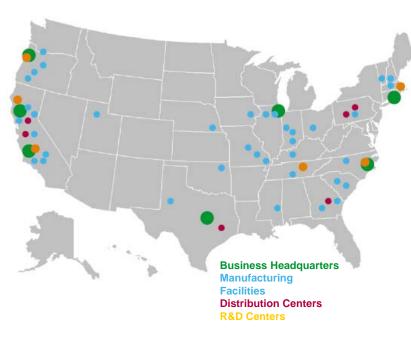
On a comparable basis with 12- months of Areva D

Schneider Electric - Investor Relations - Investors Presentation - September 2011

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Schneider Electric USA

- 17,000+ employees
- Sales of \$6B+ in 2010
- 40 manufacturing facilities,
- 6 distribution centers,
- 6 R&D centers



California

Facilities: Field Sales & Services
 Business Offices
 Manufacturing Facilities
 R&D Centers
 Distribution Centers

Employees: 2600

olorado

- Facilities: Field Sales & Services
- Employees: 110

Florida

- Facilities: Field Sales & Services
- Employees: 120

Georgia

- Facilities: Field Sales & Services
- Employees: 130

lowa

- Facilities: Field Sales & Services Manufacturing Facilities
- Employees: 400

Illinois

Facilities: Field Sales & Services Business Offices Manufacturing Facilities Distribution Center

Employees: 1600

Indiana

- Facilities: Field Sales & Services Manufacturing Facilities
 - Distribution Center

Employees: 850

Kentucky

- Facilities: Field Sales & Services
 Business Offices
 Manufacturing Facilities
- Employees: 750

Massachusetts

- Facilities: Field Sales & Services
 Business Offices
 R&D Centers
- Employees: 675

Maryland

- Facilities: Field Sales & Services
- Employees: 110

Michigan

- Facilities: Field Sales & Services
- Employees: 155

Missouri

- Facilities: Field Sales & Services Business Offices Manufacturing Facilities
- Employees: 525

North Carolina

- Facilities: Field Sales & Services
 Business Offices
 Manufacturing Facilities
 R&D Centers
- Employees: 1150

Nebraska

- Facilities: Field Sales & Services
 Manufacturing Facilities
- Employees: 300

New Jersey

- Facilities: Field Sales & Services
- Employees: 200

New York

- Facilities: Field Sales & Services
- Employees: 125

Ohio

Facilities: Field Sales & Services
 Manufacturing Facilities

R&D Centers

Employees: 650

Oregon

- Facilities: Field Sales & Services
 Manufacturing Facilities
- Employees: 250

Pennsylvania

- Facilities: Field Sales & Services
 Manufacturing Facilities
 Distribution Center
- Employees: 775

Rhode Island

- Facilities: Field Sales & Services Business Offices
- Employees: 1000

South Carolina

- Facilities: Field Sales & Services
 Manufacturing Facilities
- Employees: 1200

Tennessee

- Facilities: Field Sales & Services
 Business Offices
 Manufacturing Facilities
- Employees: 1300

exas

- Facilities: Field Sales & Services
 - Business Offices Distribution Center
- Employees: 1000

Utah

- Facilities: Field Sales & Services
 Business Offices
- Employees: 100

Additional Field Sales, Services & Telecommuter Locations

- Alabama, Arkansas, Arizona, Connecticut, Idaho, Kansas, Louisiana, Minnesota, Mississippi, Montana, North Dakota, New Hampshire, New Mexico, Nevada, Oklahoma, South Dakota, Virginia, Vermont, Washington, Washington, DC, Wisconsin, West Virginia, Wyoming
- Employees: 2100

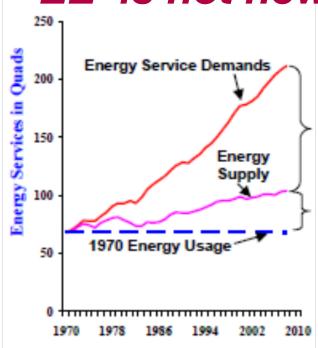
The EE Industry

Where are the jobs



EE.... A new opportunity?

EE is not new....



From 1970 to 2008 US EE gains met 75% of new energy demands

 New energy supply contributed only 25% demand

Source: Laitner 2008

.... but it is underutilized

What is available in EE?

Studies by ACEEE and others suggest that the United States can cost-effectively reduce energy consumption by 25-30% or more over the course of the next 20-25 years.



The Global Specialist

in Energy Management

Energy production & transmission

Energy Management

Energy Usage

- •Wind energy
 •Solar energy
 •Hydro
 •Biofuels
 •Hydrocarbons
 •Nuclear
- Making energy...

 •Safe

 •Reliable

 •Efficient

 •Productive

 •Green
- •Appliances ☐
 •Climate control ※
 •Security
 •Lighting ☐
 •Machines ☐
 •IT servers ☐

...with 30-70% savings everywhere



Chiller compressor control optimization

Solution in brief

 The chiller compressor is automatically controlled through a variable speed drive and a PLC.

Value proposition

 Up to 20% energy savings thanks to a dedicated control software.



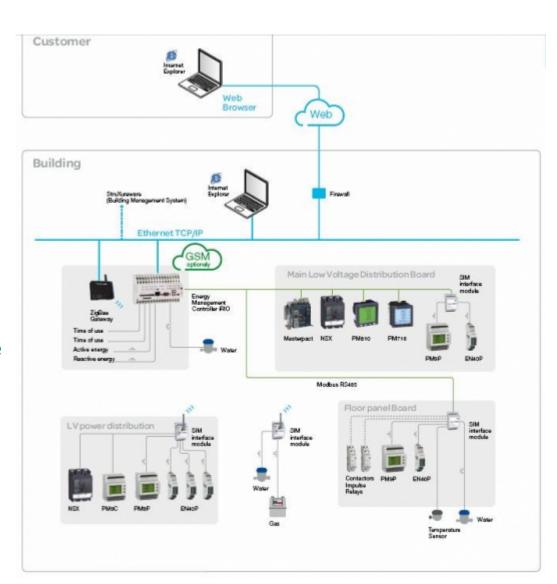
Small Building Energy Management

Energy Management Solution for small/medium buildings

- Monitoring & control solutions reduce consumption
- Energy reporting data supports compliance and certification requirements.
- improves electrical installation operation and maintenance, hence reducing OPEX.
- helps increase property value, maximize asset value and ease selling/renting.

Value Proposition

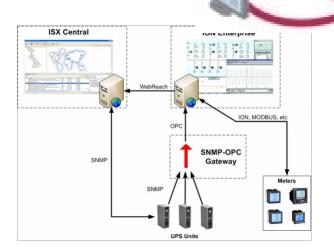
 Up to 20% energy savings thanks to a dedicated control

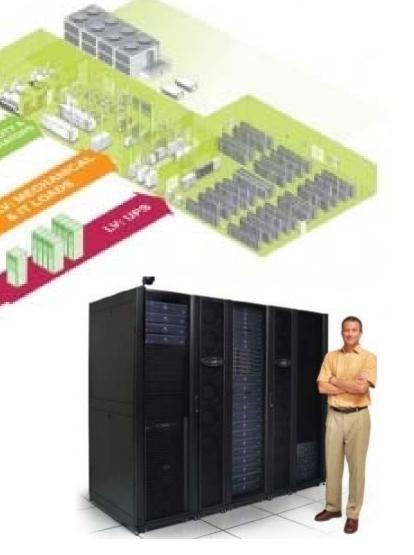


Power Usage Effectiveness Solution for Data Centers

 Integrated rack, power and cooling systems for data centers

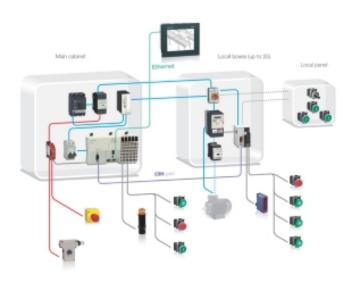
 Decrease your data center's PUE measure by up to 25%

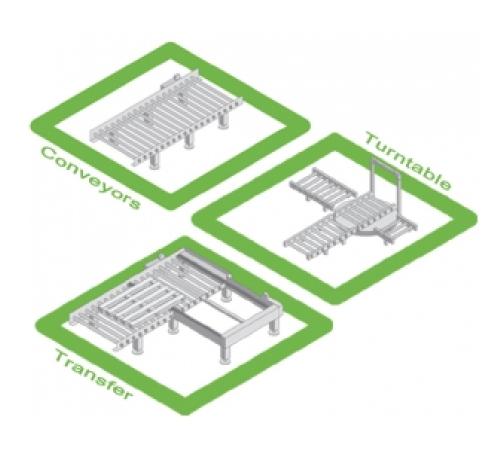




Logistic Centers Energy Management

- Specialized conveyer control solutions
 - Optimization of energy required
 - No reactive energy consumed.
- Up to 50% energy savings in operating mode.





School recaptured 42% of investment in the first year

Situation

- 200,000 square foot private school in Houston. TX
- Energy costs had increased 30% in two years
- Wanted to go green

Challenge

 Administrators would only approve going green—if also financially attractive.

Solution

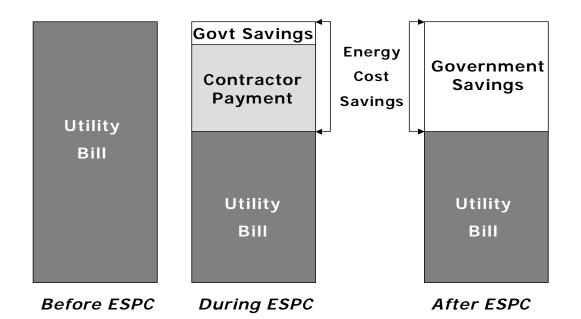
- Energy Performance Contract for
 - Optimized HVAC
 - Lighting retrofit
 - Utility bill optimization

Results

- \$101,667 projected annual energy savings
- 42% return on \$240,000 capital investment in the very first year—even without energy rebates or incentives.



Energy Savings Performance Contracting (ESPC)



Government Benefits of ESPC

- Saves energy & money
- Upgrades federal facilities
- Creates jobs
- Reduces emissions
- Guaranteed results
- No additional money needed – cost is paid out of savings
- A win-win program

How ESPCs Work

- **Before ESPC** Federal government spends too much on utilities and O&M costs
- During ESPC Energy service companies finance, install and maintain new energy efficient equipment, at no upfront cost to government (e.g. lighting, boilers, chillers, etc.)
 - Savings are guaranteed
 - Government pays back private sector investment with utility \$avings
 - By law government pays no more than it would have paid for utilities before ESPC

After ESPC - Government keeps all the savings after investment is paid off

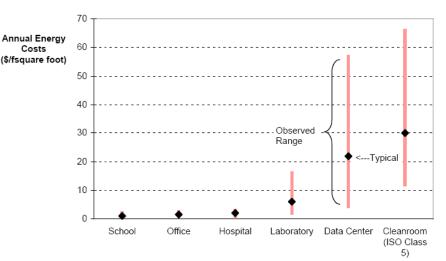
Perspectives & Challenges



Energy is invisible. We need to make it visible!

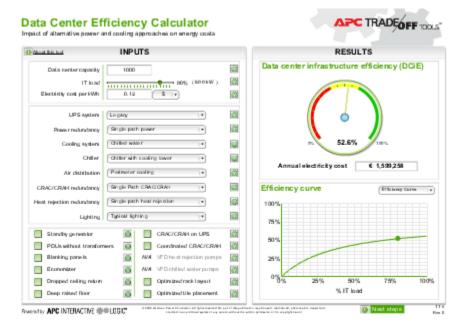
Benchmarking shows opportunity existsin high tech facilities energy intensity varies significantly

> **Comparative Energy Costs** High-Tech Facilities vs. Standard Buildings



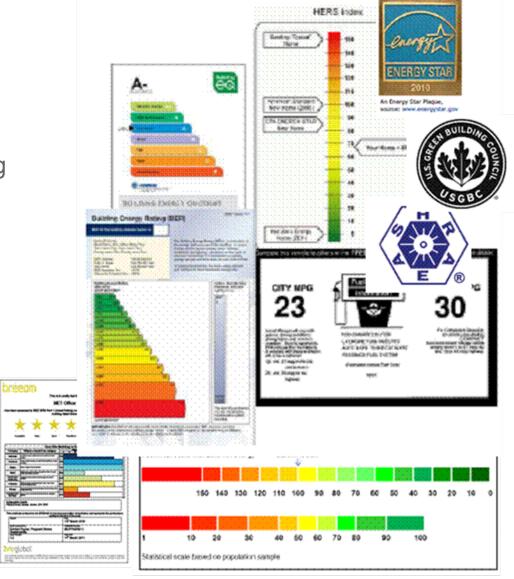
Costs

Integrated connectivity gives insight In Data Centers Energy Dashboards allows optimize management



Labeling is Still confusing

- Need to be clear on different labels and their proposes
 - operational versus asset rating
 - Technical versus statistical
- Need consistency between competing systems
 - Many competing labeling systems in market today
 - Many evolving



Our Perspective on Inhibitors

Market Inhibitors

- Low awareness and inadequate skills
- Limited incentives for designers and builders
- Comparative usage understanding

Technology Inhibitors

- Systems level solutions/integration
- Measurement & verification

Financing Inhibitors

- Incentive misalignment
- Limited or inadequate financing

Regulation

- Inconsistent implementation of compliance with codes & policies
- Inconsistent & immature policies
- Inconsistent utility engagement across states

What is needed?

- Policy intervention where market barriers or failures inhibit optimal investment in EE
 - Misplaced incentives such as the landlord tenant relation in buildings
 - Distorted regulations utility engagement in distributed generation or demand response programs.
 - Unpriced costs & goods— environmental costs, education, training, research
- Assessment of the impact and effectiveness of current policies and regulations. – Many things work today but are underutilized
 - State code programs only two states require most current codes
 - Utility programs decoupling, EERS,
 - Equipment standards energy star,
- Putting policy and regulation at the right place.
 - Federal, State, Local

Make the most of your energy



