

2017 OPPORTUNITIES AND CHALLENGES... A VIEW FROM PJM INTERCONNECTION

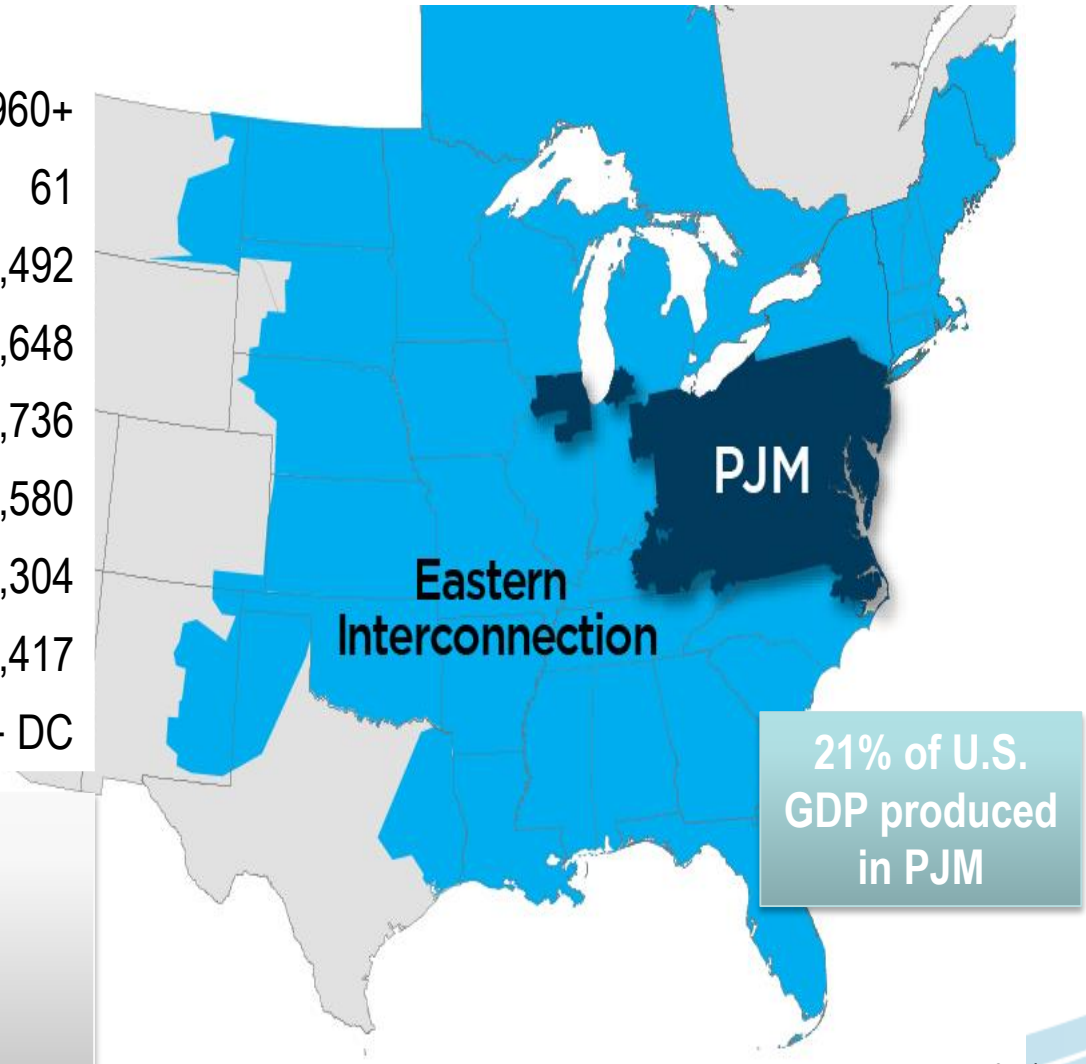
WIRES UNIVERSITY
Congressional Briefing
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PJM Interconnection

PJM as Part of the Eastern Interconnection

Member companies	960+
Millions of people served	61
Peak load in megawatts	165,492
MW of generating capacity	171,648
Miles of transmission lines	81,736
2014 GWh of annual energy	792,580
Generation sources	1,304
Square miles of territory	243,417
States served	13 + DC



- 27% of generation in Eastern Interconnection
- 28% of load in Eastern Interconnection
- 20% of transmission assets in Eastern Interconnection

As of 5/2016

Reliability

- Grid Operations
- Supply/Demand Balance
- Transmission monitoring

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Regional Planning

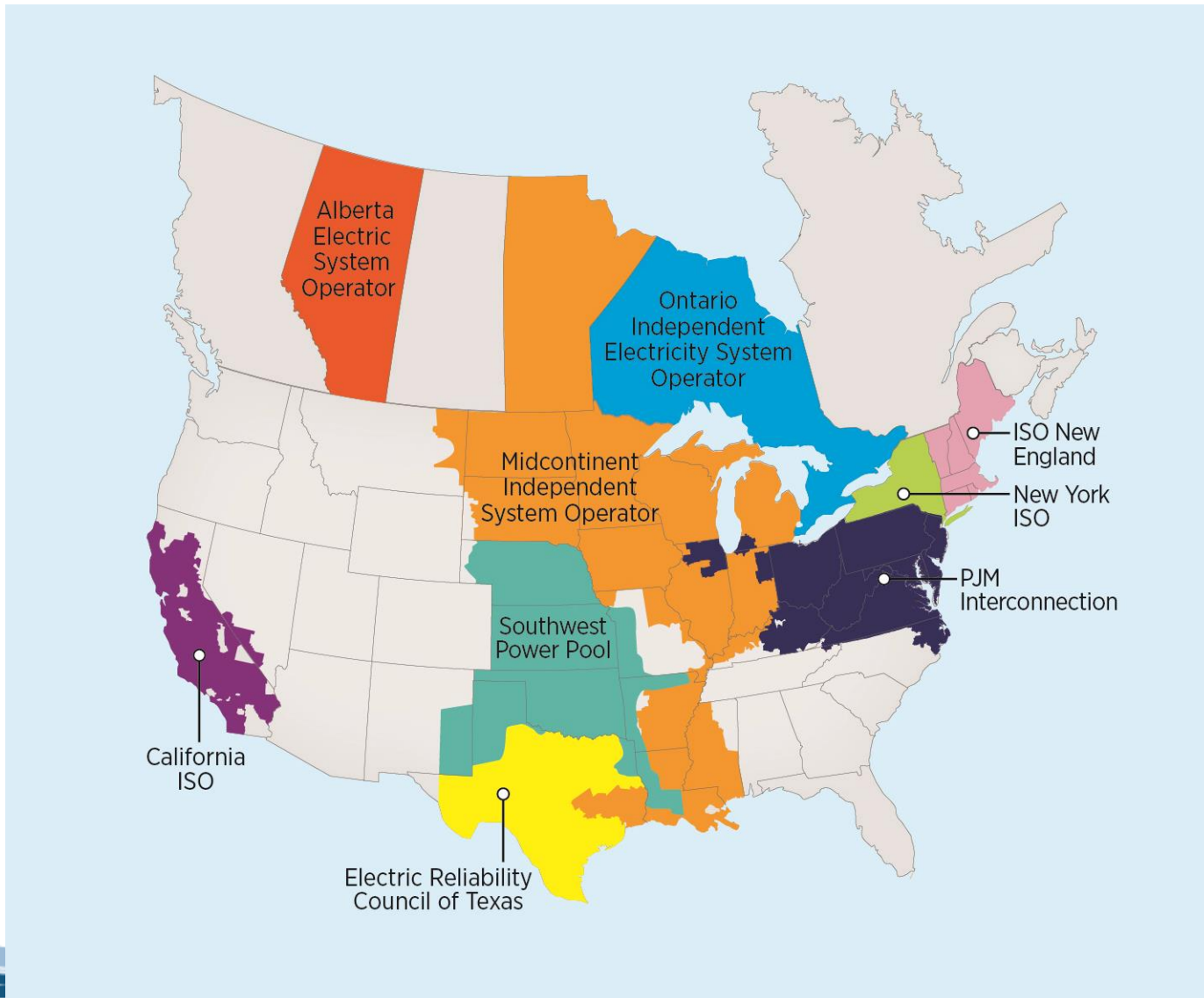
- 15-Year Outlook

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2

Market Operation

- Energy
- Capacity
- Ancillary Services



PJM eData Services - Microsoft Internet Explorer provided by PJM Interconnection
Min Dispa

Provided by

Elevated Significant Risk

Tuesday November 30, 2004 - 10:20 EST
Current PJM RTO Load: 71,689MW

**Monitoring 65% of PJM plants
500MW or larger**

My eData Preferences

leugh

2x1

My eData

Constraints

Energy Contracts

Activity Log

eSuite

Announcements

IRC Report

Emergency Msgs

PJM RTO Total Load 71,689Mw
Mid-Atlantic Region Load 33,756Mw
Western Region Load 37,934Mw

LMP	Cur	Avg	Min	Max
PJM (Zone)	40.22	30.08	8.88	58.40

LMP	Cur	Avg	Min	Max

Select: LMP Chart

Select: PJM Tie Flows

(+) Into PJM/NI

DLCO	-100
FE	479
NYIS	-1,218

(-) Out of PJM/NI

Scheduled
 Actual

Tie Flows

Select: PJM Transfer Interface

	BB	A	W	C	E
Transfer Level	1,948	3,353	6,435	4,806	7,040
Warning Limit	1,850	3,185	6,113	4,566	6,688
Actual Flow	1,851	3,010	6,016	4,360	6,681

RTIs

www.pjm.com

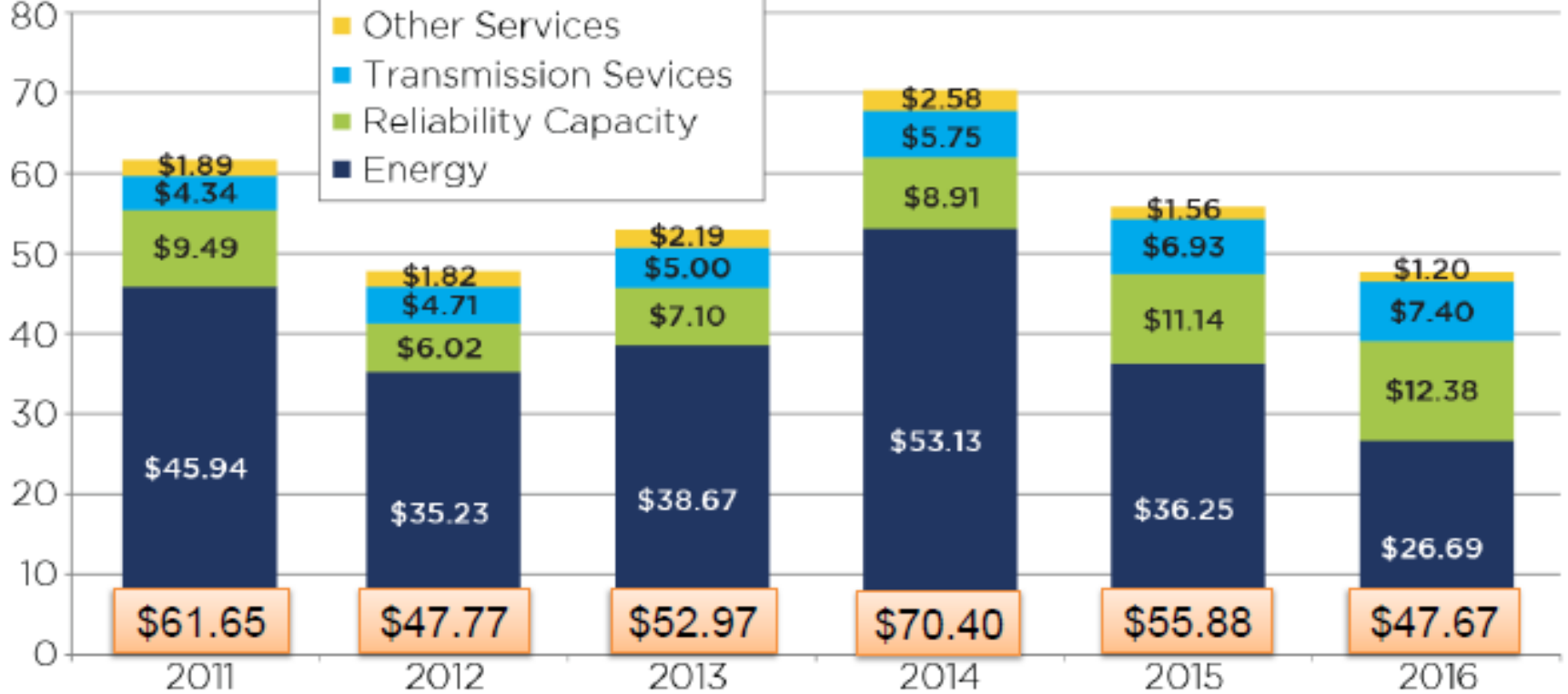
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©2005 PJM

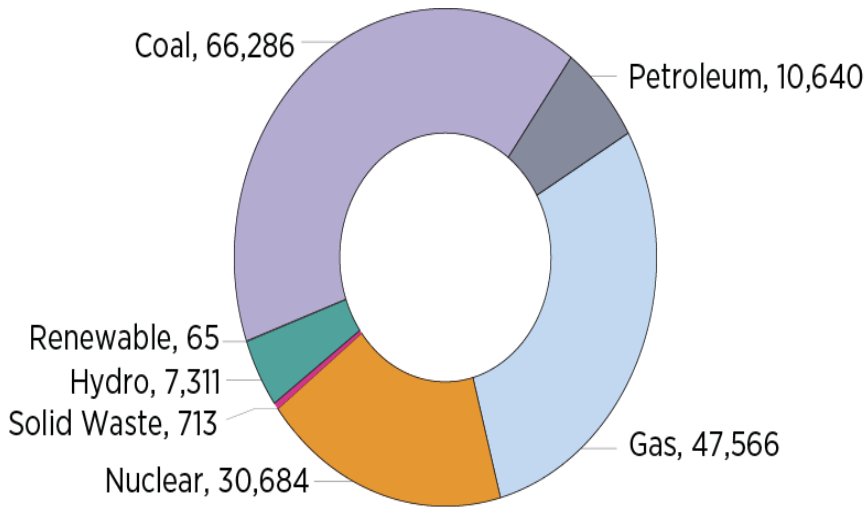
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Wholesale Cost

\$/MWh

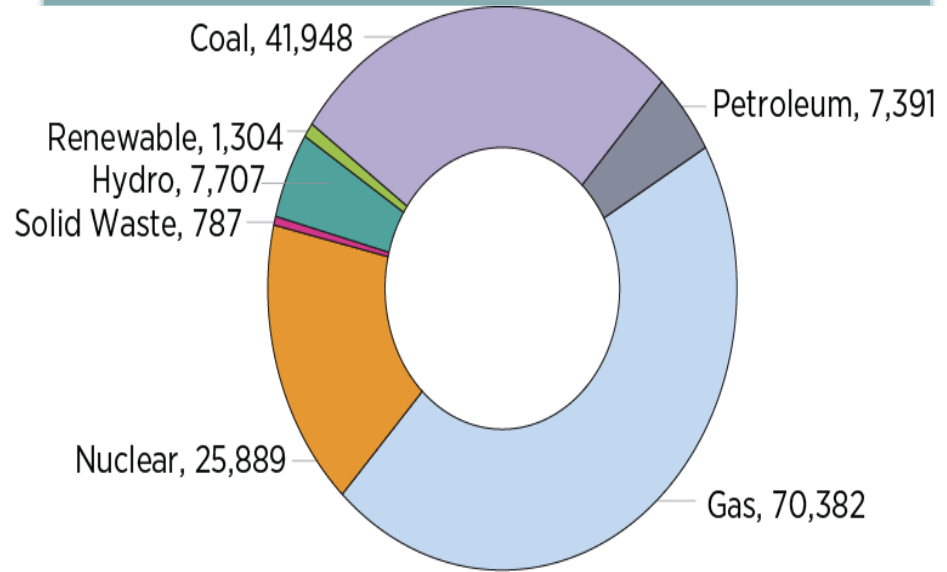


2007 PJM Installed Capacity (MW)



Iron in the Ground (ICAP)

Cleared Capacity for 2019/2020 Delivery Year (MW)



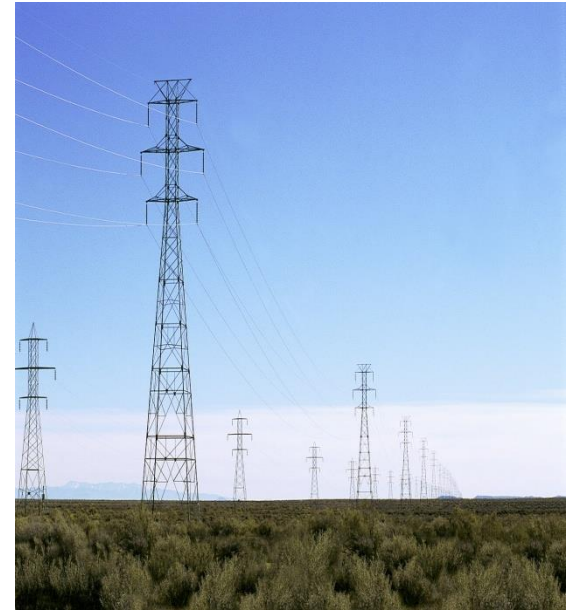
(UC AP)

POLICY CHOICES...

The Long and Winding Road...



- Transmission: Built to support major generation projects
- Connect distant generation to load; Distribution: One way delivery of power to the home
- Grid Costs: Rate-based to the home utility's customers
- ROI: Little focus on transmission as a stand alone business element



Policy Choice #1

Is the grid an enabler or a competitor?

Grid as an Enabler?

- Accept the grid as a natural monopoly
- Drive solutions through regulation
- Provide incentives for innovation



Policy Choice #1 (cont'd)

Grid as a Competitor?

- Grid development must compete with generation or demand side
- Grid entrepreneurs take risk: no guaranteed ROI
- Grid pricing reflects competitive outcomes: Bid solutions into the marketplace (RPM)

Policy Choice #2: A Strong or Weak Grid?

Characteristics of the “Strong” Grid:

- Generation distance from load
- Meet the needs for future transmission expansion
- Costs socialized to reflect interconnected nature of the grid
- Broad regional approach



Policy Choice #2-The Alternative:



The localized grid...

- Generation closer to load
- Centralized focus on development of DSR, energy efficiency and renewables
- Transmission/distribution grid as an enabler of alternative generation
- Transmission focused on meeting state/local needs

An Added Complication:

Who Decides?



- States:
 - State Energy Policies:
Governors/legislators
 - State PUCs
- FERC
 - FERC Order 1000
- Environmental Agencies
 - Non-attainment areas
 - RGGI et al.





LET'S TALK...



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